

TO:	Republican Congressional Candidates
FROM:	Advanced Medical Technology Association (AdvaMed)
DATE:	August 2012
SUBJECT:	Medical Device Tax Campaign Kit

The Affordable Care Act imposed a new tax on medical devices in the United States beginning in 2013. At a critical time for the U.S. economy, the medical device tax harms global competitiveness. It also stunts medical innovation in one of the only American manufacturing sectors that is a net exporter.

According to an industry study, the nearly \$30 billion tax on medical devices could result in the loss of up to 43,000 American jobs unless repealed.

In June, a repeal bill in the House of Representatives passed with a bipartisan vote of 270-146. Thirty-seven Democrats voted in favor of repeal. A companion bill has been introduced in the Senate. Repealing the tax will allow America's medical device developers, who support two million jobs nationwide, to invest in innovation – creating jobs and maintaining America's global leadership in new, lifesaving medical technology.

Please find enclosed the following materials to help you become more familiar with the medical device tax and its implications:

- Media Kit
- Talking Points
- Research Studies
- Letter to House Leadership

If you have any additional questions or for more information, please contact Leah Kegler, Vice President of Government Affairs, at 202-434-7209 or lkegler@advamed.org.

For more information, visit www.advamed.org.

AdvaMed member companies produce the medical devices, diagnostic products and health information systems that are transforming health care through earlier disease detection, less invasive procedures and more effective treatments. AdvaMed members range from the largest to the smallest medical technology innovators and companies.





The New Medical Device Tax

The Affordable Care Act imposed a new tax on medical device sales in the United States beginning in 2013. The tax will harm U.S. global competitiveness and stunt medical innovation. The tax is estimated to total nearly \$30 billion.

The new medical device tax applies to most products except items to be sold primarily to individuals at retail locations for personal use.

Unless repealed, a nearly \$30 billion tax on medical devices could result in the loss of up to 43,000 American jobs.

The tax on medical devices begins in 2013. If the tax is fully absorbed by the companies, it would raise the effective corporate tax rate for medical technology companies by nearly 50 percent to one of the highest in the world. It will harm patients and workers, likely result in the loss of tens of thousands of American jobs, reduce American competitiveness and innovation, and prevent patients from receiving the life-saving medical devices and care they need.

The economic effects of the medical device tax will cost jobs in every state, especially those that employ large numbers of people in medical technology. Wages for medical technology jobs are higher than the national average and total more than \$3.5 billion. The tax will cost medical technology manufacturers nearly \$30 billion. It must be repealed.

Medical technology innovation, including imaging, genetic mapping and new tools to fight chronic disease, are key to providing cutting edge, life-saving technology to patients. This new 2.3 percent tax hampers innovation and slows medical advancement at a time when our population is aging.

The tax is especially damaging to innovative start-up companies, because the tax is assessed on revenue, regardless of profit. Start-ups tend to suffer losses in their early years when they are pouring money into research and development, and trying to move a product to market.

Further, America stands to lose its global leadership in the development of medical technology. The tax harms economic growth in one of the only American manufacturing sectors that is a net exporter, exporting \$5.4 billion more than it imports. But the U.S.'s lead has shrunk dramatically in the last decade. In 2008, the industry delivered \$135.9 billion worth of innovative products to patients worldwide, and the U.S. accounts for 40 percent of the global medical technology market. The new tax threatens America's competitive advantage worldwide. The tax hurts jobs. Repealing it will not hurt health care reform.

Many members of Congress are concerned about the medical device tax's implications. Five bills seeking the repeal of the medical device tax have already been introduced. One bill, introduced by Minnesota Representative Erik Paulsen, passed in the House of Representatives with bipartisan support in June. A companion bill has also been introduced in the Senate by Utah Senator Orrin Hatch.

> For more information, please contact Wanda Moebius, Vice President, Policy Communications, 202-434-7240, or wmoebius@advamed.org

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Frequently Asked Questions



Why Repeal the Medical Device Tax

If the tax is fully absorbed by the companies, it would raise the effective corporate tax rate for medical technology companies by nearly 50 percent to one of the highest in the world. The nearly \$30 billion tax is likely to lead to the loss of up to 43,000 jobs, stifle innovation and weaken the position of the United States as the global leader in medical technology.

Taxing medical technology will hurt an innovative industry that directly employs more than 400,000 people, and is a net exporter. Small and emerging growth medical technology companies, which are key drivers of medical innovation and job creation, will be hit hard by the device tax. Many start-up companies are not yet profitable, but will be forced to pay the tax, in their early stages.

Why is there going to be a nearly \$30 billion tax on medical devices?

In order to generate nearly \$30 billion for the Affordable Care Act, medical technology companies will have to pay a 2.3 percent tax on U.S. sales beginning in 2013, regardless of whether a company generates a profit or a loss. The new tax is estimated to result in the loss of up to 43,000 American jobs, according to a recent industry study.

Who is paying for the tax?

The new tax will be paid by all medical technology and device companies whether they are making or losing money. The tax will be especially harmful to newer companies who tend to suffer losses in the early years of operation because of their investments in research and development on innovative, new products.

Will my healthcare costs go up?

The medical technology industry is highly competitive and costs for medical devices have risen less than overall medical inflation for the past two decades. The direct impact on consumers is not yet clear, but it is also important to note that an extremely wide range of medical devices are subject to the tax. The IRS has yet to release final rules on how the tax will be assessed.

What is a medical device?

Medical devices include a diverse mix of products ranging from bandages and wheelchairs to technologically sophisticated, complex implantable pacemakers and hip replacements. They also include high-tech medical equipment, products used for advanced diagnostic tests, CT scanners, MRIs, and laser surgery tools.

How do I know if an item is considered a medical device?

The IRS has yet to issue final rules for what will be subject to the tax. As it is generally understood, products sold to individuals at retail locations for personal use that are valued at \$100 or less, are exempt from the tax.

Is there an alternative to the medical device tax?

The industry has the support of many members of Congress who recognize the harmful consequences to the economy and on innovation. As a result, Congress is currently exploring other means of financing the Affordable Care Act.

Will the tax force companies to cut workforces?

It already has. Stryker Corp., based in Michigan, has announced it is being forced to cut about 1,000 jobs because of the tax. As part of this cut, Gaymar Industries, an Orchard Park, NY-based company, which was bought by Stryker in 2010, will close by the end of 2012, eliminating 160 jobs. Furthermore, Cook Group, the nation's largest family-owned medical device business, already had to cancel its plans to build one new factory a year in the U.S. The plant the company opened last year in Canton, Ill., cost about as much as one year's worth of taxes under the new device tax. It is expected that more companies will have to announce cost-cutting measures.

What will happen to the development of new medical technology?

Innovative medical research and the discovery and development of new medical devices will likely be slowed, leading to a lag in the ability to bring about new device-based treatments and diagnostic techniques to patients who need them the most.

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Taxing American Innovation

A nearly \$30 billion tax on medical devices that begins in 2013 will harm U.S. global competitiveness, stunt medical innovation and result in the loss of up to 43,000 American jobs.

We must repeal the new medical device tax because:

- ECONOMIC GROWTH is crucial for continued job creation in the United States;
- INNOVATION is central to America's future economic growth and to delivering new life-saving medical devices to patient;
- GLOBAL COMPETITIVENESS keeps jobs in America.

The ECONOMIC effects of the medical device tax will cost jobs in every state, especially those that employ large numbers of people in medical technology.

- Up to 43,000 U.S. jobs will be at risk after the tax goes into effect.
- Wages for medical technology jobs are higher than the national average and total more than \$3.5 billion.
- The tax hurts jobs, repealing it will not hurt health care reform.
- Medical technology companies continue to support key elements of health care reform.

INNOVATION is the key to providing cutting edge, life-saving technology to patients.

- Between 1980 and 2000, new diagnostic and treatment tools increased life expectancy by more than 3 years.
- The new tax hampers innovation and slows medical advancement at a time when our population is aging.
- Innovation can help reduce the burden of chronic diseases, which represent more than 70 percent of health care costs.
- The tax is assessed on revenue, regardless of profit, so it especially threatens innovative start-up companies. Start-ups tend to suffer losses in their early years when they are pouring money into R&D.

America stands to lose its GLOBAL LEADERSHIP in the development of medical technology.

- The U.S. is a net exporter in medical devices, exporting \$5.4 billion more than it imports. But our lead has shrunk dramatically in the last decade.
- U.S. tax rates are higher than competitor nations, and the R&D tax credit is less generous.



There have been a number of recent studies that outline the negative effects the device tax would have on jobs in the medical technology industry and the U.S economy overall. The implementation of this tax would hurt U.S. competitiveness and do nothing to support patient access to life-saving technologies. Key findings from these reports are summarized below.

"Employment Effects of the New Excise Tax on the Medical Device Industry"

Diana Furchtgott-Roth, a senior fellow at the Hudson Institute, found that if implemented, the medical device tax could result in the loss of tens of thousands of jobs, almost double the industry's total taxes, raise the effective tax rate to among the highest in the world, and harm U.S. competiveness. The study identified the following conclusions as a result of the implementation of the device tax:

- U.S. industry employment and employment compensation could decline. Based on reasonable assumptions, the study estimates the loss of up to 43,000 jobs in the medical device industry;
- The economic effects of the tax likely would be seen in every state, especially harming states that employ large numbers in the medical device industry;
- Innovation could be stifled, as the new tax must be paid by companies regardless of net income; and
- The cost of medical devices would increase for health care providers and consumers. (09/07/11)

"The Economic Impact of the U.S. Advanced Medical Technology Industry"

This Battelle study demonstrates that the advanced medical technology industry has large-scale positive effects on the U. S. economy. According to the study, the industry "is among the signature industries for the U.S. and stands among a select group of ideal industries," generating large numbers of jobs; making significant contributions to the U.S.'s economic output; being R&D driven, innovative and technologically sophisticated; and producing a product in demand across the globe.

- A significant negative change to the industry's operating environment stemming from changes in the business environment, such as a new tax or other changes, could cost tens of thousands of jobs, lead to large personal income losses and significantly reduce output for the American economy.
- The study models different scenarios, or "economic events," whereby the industry's operating environment is affected. An example of such an event includes the new \$20 billion tax on medical device sales in the U. S. beginning in 2013.
- The study estimates that an economic event resulting in a \$3 billion decline in the industry's direct output would cause the loss of nearly 39,000 advanced medical technology industry jobs and the loss of more than \$8 billion in economic output.
- According to congressional estimators (Joint Tax Committee), the medical device tax will result in a loss of revenue of at least \$20 billion for the medical device industry over the next seven years. (03/26/12)

Benjamin Zycher, Pacific Research Institute

PRI senior fellow Benjamin Zycher concludes in his report, "Obamacare's Tax on Medical Devices: Cuts R&D by \$2 Billion a Year," that the device tax should be repealed due to the inevitable reduction in research and development funding that will result from its implementation.

- Incentives to invest in the R&D of new medical technologies are driven by perceived returns, so the excise tax can be predicted to reduce such investment.
- A baseline estimate of the adverse investment effect is about 10 percent a year through 2020, or approximately \$2 billion each year. (05/12)

"The Job-Killing Medical Device Tax" - National Center for Policy Analysis

The NCPA's device tax issue brief analyzes a number of studies, reports and white papers to show why Congress should repeal the medical device tax. It shows that the implementation of the tax would reduce the number of well-playing manufacturing jobs while making a relatively small impact on overall tax revenue.

- The tax is applicable to all medical technology firms regardless of profits, so firms with thin-to-no profit margins are likely to suffer the most.
- Some firms have already begun layoffs in preparation for the implementation of the device tax.
- The tax could increase the cost of health care, as providers, hospitals and patients are likely to bear most of the increased cost associated with the tax. (02/12)

"Taking Action for America: A CEO Plan for Jobs and Economic Growth"

The Business Roundtable, an association of CEOs of leading U.S. companies, wrote this report to identify the challenges American companies face in recovering from the economic downturn and to outline a plan that will increase business investment, economic growth and American competitiveness. Under its section on pending regulations that threaten investment, jobs and growth, the report specifically calls out the medical device tax as one that is unnecessary and should be eliminated. The report calls for the following steps to maintain American leadership:

- Sound fiscal policies Achieve a balanced budget to stabilize and reduce federal debt relative to the economy's overall size.
- Smarter regulations Work toward a more focused regulatory process, promote early engagement with industry and allow the public to track progress for increased transparency.
- Competitive taxation Adopt a more competitive corporate tax rate, as well as a tax system that puts the U.S. on a level playing field with the rest of the world. (03/07/12)

Alyene Senger and Brett Ryan, The Foundry: Conservative Policy News Blog

This Heritage blog post, "Side Effects: Obamacare Tax Will Kill Jobs, Strangle Medical Device Industry," examines the detrimental effects of the medical device tax, including a

decrease in jobs and stunted innovation. It also describes challenges manufacturers will face in supplying medical devices at an affordable price. The post cites the National Center for Policy Analysis, AdvaMed President and CEO Stephen Ubl and Sen. Orrin Hatch (R-Utah). (02/14/12)

<u>"State Economic Impact of the Medical Technology Industry"</u> By The Lewin Group

Key findings:

- In 2008, the medical technology industry:
 - Employed 422,778 workers;
 - Generated \$24.6 billion in payroll;
 - Paid salaries of 40% more than the national average (\$58,000 vs. \$42,000); and
 - Sold \$135.9 billion worth of products.
- "Multiplier" effect of medical technology industry on economies of individual states: on average, within each state:
 - Each medical technology job generates an additional 1.5 jobs;
 - Each medical technology payroll dollar generates an additional \$0.90 in payroll; and
 - Each dollar of medical technology sales generates an additional \$0.90 in sales.

Longer-term growth:

- From 2005 to 2008:
 - Total medical technology jobs increased 12.5% (375,961 to 422,778)
 - Total medical technology payroll increased 11.4% (\$22.1 billion to \$24.6 billion)
 - Total U.S. product sales increased 11.6% (\$121.8 billion to \$135.9 billion)

Medical technology industry withstood the recession better than overall U.S. manufacturing:

- From 2007 to 2008:
 - Total U.S. manufacturing employment decreased by 4.8%
 - Medical technology employment decreased only 1.1%
 - Total U.S. manufacturing payroll decreased 1.4%
 - Medical technology payroll decreased only 0.7%
 - Total U.S. product sales increased 2.8%
 - Medical technology sales increased 3.0%

State	Average Farnings	MTI Average Farnings	Percent	State	Average Farnings	MTI Average Farnings	Percent Premium
United States	\$ 11 680	¢ 58 188	30.6%	Missouri	37 1/1	42 804	15.2%
Alabama	ناب د ۲۹۱,000	29 014	17 AV	Montana	37,141	42,004	1J.2%
Alabama	33,010	30,010	12.4%	Montana	30,091	37,010	25.0%
Alaska	46,605	39,937	-14.3%	Nedraska	34,214	43,528	27.2%
Arizona	37,768	58,908	56.0%	Nevada	37,149	42,152	13.5%
Arkansas	32,332	34,481	6.6%	New Hampshire	39,760	52,153	31.2%
California	47,481	62,547	31.7%	New Jersey	50,295	69,051	37.3%
Colorado	42,295	57,990	37.1%	New Mexico	34,086	36,829	8.0%
Connecticut	52,922	51,666	-2.4%	New York	56,983	46,507	-18.4%
DC	63,369	55,723	-12.1%	North Carolina	36,793	50,638	37.6%
Delaware	46,951	51,152	8.9 %	North Dakota	31,112	31,118	0.0%
Florida	36,029	53,287	47.9 %	Ohio	37,848	42,689	12.8%
Georgia	38,953	46,089	18.3%	Oklahoma	34,107	39,143	14.8%
Hawaii	35,268	35,629	1.0%	Oregon	37,923	48,984	29.2%
Idaho	32,216	31,373	-2.6%	Pennsylvania	40,041	50,213	25.4%
Illinois	45,061	49,842	10.6%	Rhode Island	38,464	42,778	11.2%
Indiana	35,800	50,714	41.7%	South Carolina	32,683	40,739	24.7%
lowa	33,310	38,756	16.4%	South Dakota	30,726	55,723	81.4%
Kansas	35,945	38,934	8.3%	Tennessee	36,391	51,271	40.9%
Kentucky	33,801	37,391	10.6%	Texas	41,260	48,234	16.9%
Louisiana	35,956	33,482	-6.9%	Utah	35,119	50,403	43.5%
Maine	33,842	42,379	25.2%	Vermont	32,906	37,528	14.0%
Maryland	44,421	58,843	32.5%	Virginia	42,639	42,081	-1.3%
Massachusetts	51,151	66,787	30.6%	Washington	44,893	60,346	34.4%
Michigan	40,935	50,022	22.2%	West Virginia	31,081	39,567	27.3%
Minnesota	42,428	63,567	49.8%	Wisconsin	37,293	62,383	67.3%
Mississippi	30,353	45,384	49.5%	Wyoming	37,855	55,723	47.2%

Exhibit 9: Average Employee Earnings and MTI Average Employee Earnings by State, 2007¹³

¹³ Data shown is the average annual earnings per employee of MTI establishments relative to the average annual earnings of all private establishments in each state (as reported in the 2007 County Business Patterns Survey).



State	Employment			<u></u>	Employment		
	2005	2007	% Growth	State	2005	2007	% Growth
Sum of States	357,670	430,673	20.4%	Missouri	4,043	5,701	41.0%
Alabama	2,328	2,287	-1.8%	Montana	266	400	50.4%
Alaska	43	147	242.0%	Nebraska	4,651	4,784	2.8%
Arizona	4,506	7,168	59.1 %	Nevada	295	1,097	272.4%
Arkansas	2,236	2,610	16.7%	New Hampshire	3,298	3,795	15.1%
California	72,485	83,999	15.9 %	New Jersey	17,953	20,496	14.2%
Colorado	7,969	9,169	15.0%	New Mexico	989	1,152	16.5%
Connecticut	7,638	7,576	-0.8%	New York	16,607	19,645	18.3%
Delaware	3,067	3,136	2.2%	North Carolina	7,804	8,407	7.7%
District of Columbia	34	60	73.7%	North Dakota	108	211	94.9 %
Florida	19,949	21,668	8.6%	Ohio	12,820	12,383	-3.4%
Georgia	6,801	6,741	-0.9%	Oklahoma	983	1,430	45.4%
Hawaii	76	320	320.9%	Oregon	3,927	4,746	20.9%
Idaho	451	735	62.9 %	Pennsylvania	17,482	22,233	27.2%
Illinois	9,967	11,919	19.6%	Rhode Island	1,358	1,933	42.3%
Indiana	15,548	19,950	28.3%	South Carolina	3,702	4,281	15.6%
lowa	1,107	1,953	76.3%	South Dakota	1,767	1,064	-39.8%
Kansas	1,254	2,466	96.6%	Tennessee	5,820	8,349	43.4%
Kentucky	1,516	2,007	32.4%	Texas	14,253	16,560	16.2%
Louisiana	372	798	114.5%	Utah	8,894	10,272	15.5%
Maine	2,048	1,724	-15.8%	Vermont	199	397	99.5%
Maryland	3,867	4,900	26.7%	Virginia	2,934	4,700	60.2%
Massachusetts	21,847	23,907	9.4%	Washington	7,131	8,718	22.3%
Michigan	6,089	9,355	53.6%	West Virginia	806	1,104	36.9%
Minnesota	18,571	26,862	44.6%	Wisconsin	8,805	14,381	63.3%
Mississippi	771	921	19.4%	Wyoming	236	69	-70.7%

Appendix B: Change in Employment by State, 2005 to 2007¹⁸

¹⁸ The comparison years are those presented in the 2007 and current (2010) economic analyses performed by the Lewin Group.



June 6, 2012

The Honorable John Boehner Speaker of the House U.S. House of Representatives

The Honorable Eric Cantor Majority Leader U.S. House of Representatives

The Honorable Kevin McCarthy Majority Whip U.S. House of Representatives The Honorable Nancy Pelosi Minority Leader U.S. House of Representatives

The Honorable Steny Hoyer Minority Whip U.S. House of Representatives

The Honorable James Clyburn Assistant Minority Leader U.S. House of Representatives

Dear Speaker Boehner, Majority Leader Cantor, Majority Whip McCarthy, Minority Leader Pelosi, Minority Whip Hoyer and Assistant Minority Leader Clyburn:

As Congress explores policies to grow the economy, encourage job creation and innovation, we respectfully request that you add the repeal of the medical device excise tax to your list of priorities of legislation that should be acted on this year. We continue to believe that implementation of what was to be a \$20 billion excise tax – and is now estimated to collect over \$30 billion in taxes – will adversely impact patient care and innovation, and will substantially increase the costs of health care. On behalf of the more than 700 undersigned organizations, associations, companies, patients, providers and venture capital firms representing hundreds of thousands medical technology jobs, we ask that you bring the device repeal legislation, which has the support of more than 239 Members, to a vote.

As you know, the medical device industry is a unique American success story – both for patients and our economy. The United States is the world leader in manufacturing life-saving and life-enhancing treatments, and the industry is an important engine for economic growth. The industry employs more than 400,000 workers nationwide; generates approximately \$25 billion in payroll; pays out salaries that are 40 percent more than the national average (\$58,000 vs. \$42,000); and invests nearly \$10 billion in research and development (R&D) annually. The industry is fueled by innovative companies, the majority of which are small businesses with 80 percent of companies having less than 50 employees and 98 percent with less than 500 employees.

Unfortunately, beginning in 2013, the health care law will impose over \$30 billion in new excise taxes on medical technology companies that will stifle innovation and U.S. competitiveness. Despite the 2013 implementation date, the tax is already having an adverse impact on R&D investment and job creation, jeopardizing the U.S. global leadership position in medical device innovation. If this tax is not repealed, it will continue to force affected companies to consider cutting manufacturing operations, research and development, and employment levels to recoup the lost earnings due to the tax. It will also adversely impact patient access to new and innovative medical technologies.

In short, this tax on innovation should be repealed for the following three important reasons:

- The tax will stifle innovation and cost thousands of high-paying jobs. It will increase the effective tax rate for many medical technology companies, thereby reducing financial resources that should be used for R&D, clinical trials and investments in manufacturing. The impact will be especially hard on smaller companies whose innovations are not immediately profitable.
- The tax will increase health care costs as confirmed by a report issued in April 2010 by the Office of the Actuary at the Centers for Medicare and Medicaid Services (CMS). In some cases, the 2.3% tax will be passed on to consumers, leading to higher health care costs.
- The tax will not be offset by increased demand for medical devices. In fact, it is important to note that there is no evidence suggesting a device industry "windfall" from healthcare reform. Unlike other industries that may benefit from expanded coverage, the majority of device-intensive medical procedures are performed on patients that are older and already have private insurance or Medicare coverage. Where states have dramatically extended health coverage, such as in Massachusetts where they added 400,000 new covered lives, there is no evidence of a device "windfall."

At a time when the federal government is working to promote investment in U.S. industries of the future, it is inconsistent that a tax of this magnitude would be considered on the medical device industry. We must do all we can to encourage and promote research, development, investment and innovation. Instead, increased taxes, such as this one on the medical device industry, coupled with the increased regulatory uncertainty the industry also faces, will lead to further job losses, hinder the development of breakthrough treatments and delay patient access to medical technology.

We respectfully request timely action on legislation to repeal this over \$30 billion excise tax.

Academy of General Dentistry Advanced Medical Technology Association America's Blood Centers American Academy of Facial Plastic & Reconstructive Surgery American Academy of Pediatric Dentistry American Association of Endodontists American Association of Neurological Surgeons American Association of Oral and Maxillofacial Surgeons American Association of Orthodontists American Dental Association

American Society of Cataract and Refractive Surgery American Society of Dentist Anesthesiologists American Medical Systems Arizona BioIndustry Association BayBio BEACON (Biomedical Engineering Alliance & Consortium) BIOCOM BioFlorida BIOforward BioHouston **BioOhio** California Healthcare Institute (CHI) Colorado Bioscience Association Columbus Chamber of Commerce **CONNECT** Dental Trade Alliance (DTA) Florida Medical Manufacturers' Consortium, Inc. HealthCare Institute of New Jersey Health Industry Distributors Association (HIDA) Illinois Biotechnology Industry Organization-iBIO Indiana Health Industry Forum Indiana Medical Device Manufacturers Council Irvine Chamber of Commerce Life Science Tennessee MassBio Massachusetts Medical Device Industry Council MedIC Medical Device Manufacturers Association

3C Spine, Inc. 3M Healthcare Abaxis Abbey Moor Medical Abiomed, Inc. Acacia Research Corporation AccessClosure Accuitive Medical Ventures Accurav Incorporated ActivaTek Inc. Active Implants Acumen Healthcare Solutions, LLC Adept-Med International, Inc. Adhezion Biomedical, LLC Adroit Medical Advanced BioHealing, A Shire Company Advanced Bionics Advanced Circulatory Systems, Inc. Advanced Technology Ventures

Medical Imaging & Technology Alliance MichBio National Association of Manufacturers (NAM) National Federation of Independent **Business** National Venture Capital Association New Jersey Life Sciences Vendors Alliance North Carolina Biosciences Organization **OCTANe** Ohio Chamber of Commerce Ohio Manufacturers' Association **Orange County Business Council** Oregon Bioscience Association Orthodontic Manufacturers Association Pennsylvania Bio Pittsburgh Life Sciences Greenhouse Pittsburgh Technology Council Southeastern Medical Device Association Southern California Biomedical Council (SoCalBio) U.S. Chamber of Commerce Utah Technology Council Virginia Biotechnology Association Washington Biotechnology & Biomedical Association

AdvanDx Aerocrine, Inc. Aesculap, Inc. AestheTec, Inc, Aethlon Medical, Inc. AFC Tool Affinity Capital Albright Technologies Alcon Labs Aleeva Medical Inc. Allegro Diagnostics Corp. Align Technology, Inc. Allegro Diagnostics Allergan Allvivo Vascular, Inc. **ALPCO Diagnostics** Alphatec Spine, Inc. Alta Partners ALung Technologies, Inc.

Ambu, Inc. Amedica Analogic Corp Andersen Products Angel Medical Systems Angeion Corp AngioDynamics AngioScore Inc. Anulex Technologies, Inc. AOTI Inc. Apnex Medical, Inc. Apollo Endosurgery Applied Research & Photonics, Inc. Aqueous Biomedical, Inc. AqueSys, Inc. ARC Medical, Inc. Ardiem Medical. Inc. Argenta Advisors ARIBEX, Inc. ARKRAY Arteriocyte ARTHROSURFACE, INCORPORATED Asante Solutions, Inc. Aso LLC Aspen Medical Products Astute Medical AtCor Medical Holdings, Ltd. **ATEK Medical** Avedro Ativa Medical Atlas Spine, Inc. AtriCure, Inc. Atrium Medical Corporation Aurident. Inc. Autonomic Technologies, Inc Auxogyn, Inc. Avinger Axiom Medical, Inc. AxoGen, Inc. B. Braun Medical. Inc. **Banyan Biomarkers** BAROnova. Inc. BaroSense, Inc BÂRRX Medical, Inc. Baxano **Beaver Visitec**

Belmont Instrument Corporation BeneChill. Inc. Benvenue Medical, Inc. Berman Medical **BioBDx** BioCardia, Inc. BioCare Systems, Inc. Bioconnect Systems, Inc. BioDerm. Inc. **BioElectronics BioMedical Life Systems** BioMedix . Biomimedica bioMerieux, Inc. **BioMimetic Therapeutics**, Inc. **Biomerix Corporation** Biomet, Inc. Biophan Technologies, Inc. BIOSAFE. Inc. Bioscale BioSculpture Technology, Inc. BioSET, Inc. Biotest Laboratories, Inc. Birchwood Labatories Inc. Boston Healthcare Associates, Inc. **Boston Scientific Corporation Botanical Laboratories Breathe Technologies BridgePoint Medical** BTE Technologies, Inc. **Busse Hospital Disposables** C.R. Bard, Inc. Cabochon Aesthetics, Inc. Caldera Medical. Inc. Calibra Medical, Inc. Cape Cod, Inc. Calypso Medical Canaan Partners Cannuflow Inc. Cantel Medical Corp. Cantimer, Inc. Carbylan Biosurgery, Inc. Cardia Access Cardiac Dimensions. Inc. Cardiac Science CardiacAssist, Inc.

Cardinal Detecto Cardinal Health CardioNexus Corporation CardioMEMS, Inc. Cardiovascular Systems, Inc. **CareFusion** Corporation CarrierCOM Carrot Medical Carticept Medical, Inc. Case Medical. Inc. Catheter Connections **Cayenne Medical** CBSA CEA Technologies, Inc. Celleration Cellestis Inc. CeQur **Checkpoint Surgical** CHF Solutions, Inc. Christcot Medical Company Cianna medical Circadiance City Hill Ventures, LLC Clarity Medical Systems, Inc. Claro Scientific, LLC Clarus Medical, LLC Cleveland Medical Devices Inc. Clinical Research Consultants, Inc. CoAxia, Inc. Cochlear Coherex Medical **COMPASS** International Innovations **Compression Therapy Concepts** Conceptus Concert Medical Congress of Neurological Surgeons ConMed Linvatec ConvaTec Inc. Cook Medical **Corgenix Medical Corporation** Cormatrix **Corindus Vascular Robotics** Corinthian Ophthalmic, Inc. Corventis. Inc. Covalent Medical, Inc. Corventis, Inc.

Covidien Creatv MicroTech, Inc. **Critical Diagnostics Crux Biomedical** Curexo Technology Corporation Curo Medical, Inc. **CV** Ingenuity CVRx Inc. CyberHeart Cyberonics Cynosure CytoMedical Design Group LLC Cytopherx Cytori Therapeutics, Inc. CytoSorbents Corporation D&D Medical, Inc. **D&R** Products dataCon Inc. DataPhysics Research, Inc. DaVinci Biomedical Research Prod., Inc. **De Novo Ventures** Denterprise International, Inc. Delcath Systems, Inc. Design Mentor Devicix DFine, Inc. DG Medical Digirad **Direct Flow Medical** Disposable Instrument Co., Inc. Domain Associates, L.L.C. Drexler Medical **Dynatronics** E. Benson Hood Laboratories, Inc. eCardio Diagnostics **Echo** Therapeutics Edwards Lifesciences **EKOS** Corporation Ellipse Technologies, Inc. Ellman International **Emergent Medical Partners** Emerson Consultants, Inc. Endo Health Solutions, Inc. Endo-Therapeutics, Inc. EndoChoice, Inc. EndoGastric Solutions

EndoShape, Inc. eNeura Therapeutics **Entellus Medical** EnteroMedics, Inc. **EPIC Research & Diagnostics** Erchonia Corp. Essex Woodlands eVent Medical **Evergreen Medical Technologies** Exactech **Experien** Group ExploraMed Development, LLC **FAST Diagnostics** FTSI FemCap Inc. Ferris Mfg. Corp. **Figure 8 Surgical** Flexicath, Inc. Flexuspine, Inc. Flocel Inc. ForSight Labs Fortimedix USA, Inc. Fresenius Medical Care NA Freshmedx FUJIFILM Medical Systems USA, Inc. Fujirebio Diagnostics, Inc. Galil Medical Galt Medical Gambro **GE** Healthcare Gen-Probe Incorporated **GENICON** Gentis Inc. GI Dynamics, Inc. Globe Composite Solutions, Ltd. **Globus Medical** GluMetrics Greatbatch Medical Great Lakes NeuroTechnologies Inc. Ground Zero Pharmaceuticals GT Urological, LLC Haemonetics Corp. HALT Medical, Inc. Healthpoint Biotherapeutics HealthpointCapital HeartFlow

HeartWare International, Inc. Heidelberg Engineering **HEMERUS** Hemosphere Hill-Rom HITACHI MEDICAL SYSTEMS AMERICA, INC. Hospira Inc Hotspur Technologies, Inc. Hull Associates Hycor Biomedical, Inc. Hydrocision **ICAP** Patent Brokerage Ichor Medical Systems ICONACY Orthopedic Implants, LLC IKARIA IlluminOss Medical, Inc. ImaCor **Imalux** Corporation **IMARC** Research ImpediMed Impliant, Inc. ImThera Medical, Inc. InaVein, LLC **Incline** Therapeutics InfoBionic Infraredx, Inc. InfraScan, Inc. InjectiMed, Inc. Innovative Pulmonary Solutions, Inc. Innovative Surgical Designs, Inc. Innovative Trauma Care Inc Innovent Medical Solutions, Ltd. **Insulet** Corporation International Franchise Association International Medical Industries, Inc. Innovent Medical Solutions, Ltd. Inogen Insight Medical inSite Medical Technologies Instratek, Inc. Insurgical LLC International Sterilization Laboratory LLC InterValve, Inc. Interventional Autonomics Corporation **IntraPace**

IntriCon **Intrinsic Therapeutics** IntriMed Technologies Intuity Medical, Inc Ionix Medical, Inc. iRhythm Technologies, Inc. ISTO Technologies, Inc. Ivantis, Inc. Ivera Medical Corporation Ivivi Health Sciences LLC J.H. Garver Consulting, LLC Jabil Jack Saladow & Associates Kalypto Medical KCI Kensey Nash Corporation **KFx Medical Corporation** Kimberly-Clark Corporation KRONUS, Inc. Kspine, Inc. LAAx, Inc. Laser Peripherals, LLC LeukoDx Ltd. LFI Medical Life Core Technologies Lifecore Biomedical, LLC LifeScience Alley LifeWave Life Technologies Linde Healthcare LipoScience, Inc. LogicMark, LLC Lutonix, Inc. Mack Medical MacuCLEAR, Inc. Magellan Technologies, Inc. Magnolia Medical Technologies, Inc. Mardil Medical, Inc. Masimo **MBL** International Corporation MB Venture Partners, LLC Medafor, Inc. Medenovo, LLC Medigroup, Inc. MedDx Capital Advisors Medical Device Consultants, Inc.

Medical innovations Intl. inc. Mediclever MediStim USA, Inc. MedOne Surgical, Inc. Medrobiotics Corporation MedShape MedTech Mercury Medical Merit Medical Systems, Inc. Metric Medical Devices, Inc. Micardia Corporation Micell Technologies Microline Surgical, Inc. MicroTransponder Inc. Midmark Corporation Millar Instruments, Inc. MIM Software Inc. Minerva Medical Minnetronix Mirador Biomedical Miramar Labs Molecular Detection, Inc. Monebo TEchnologies, Inc. Moog Medical Devices Morgenthaler Ventures Morris Innovative Mound Laser & Photonics Center Moximed MPM Capital MPR Product Development MyoCardioCare, Inc. Mvomo, Inc. MyoScience nanoMR Nanostim NaviMed Capital Naviscan, Inc. NDH Medical Nelson Laboratories, Inc. Neocure **Neodyne Biosciences** Neomend, Inc. NeoMetrics, Inc. NeoTract. Inc. Neovista Inc. Neuro-Fitness LLC

Neuro Resource Group, Inc. NeuroTherm NeuroTronik Neuronetics, Inc. NeuroPace NeuroVista Corportation NeuroWave Systems Inc. Neuvomedica Ltd. Nevro New Enterprise Associates New Leaf Venture Partners NexDx, Inc. NinePoint Medical Niveus Medical Nocimed, LLC Non-Invasive Medical Systems Nonin Medical Norris Capital, Inc. Nova Biomedical Novasys Medical NovaSom NRG NuOrtho Surgical, Inc. NuVasive Nuvimedix LLC NxStage Medical, Inc. NxThera, Inc O.E. Meyer Co. OmniGuide, Inc. OMNIlife science, Inc. OncoHealth **ONSET Ventures** On-X Life Technologies, Inc. **OptiMedica** OptiScan Biomedical, Inc. OraSure Technologies, Inc. **Oraya** Therapeutics Orbital Research Inc. **Orchid Orthopedic Solutions** Orlucent **Ortho Kinematics** OrthoCor Medical OrthoWorx OsteoMed Ottobock U.S. HealthCare Paracor Medical, Inc.

Pathfinder Therapeutics, Inc. Pathway Medical Technologoes Patient Pocket, LLC Penumbra, Inc. Penn-Century, Inc. PercSys Percutaneous Systems Phillips Consulting Group, LLC Philips Electronics North America PhotoMed Technologies, Inc. PhotoThera, Inc. Pivot Medical Inc. Plasma Technologies, Inc. Plexus Corp. Pluromed, Inc. Portaero Preceptis Precise-Pak Inc. Prism VentureWorks Prizm Medical, Inc. ProMedTek **Prospect Venture Partners** Proteus Bimedical, Inc. Pro2Med Inc. **Prospex Medical** PuriCore **OHeart Medical Inc. OualPro Consulting** Quasar Bio-Tech Inc. **Quidel** Corporation **RBC** Capital Markets **Redpoint Corporation** Regenesis Biomedical, Inc. Regulatory & Quality Solutions LLC **Reichert Technologies** Reimbursement Strategies, LLC Relievant Medsystems, Inc. Respicardia, Inc. Respiratory Research, Inc. Respira Therapeutics, Inc. Respiratory Technologies Inc. ResMed ReVent Medical, Inc. **Reverse Medical ReVision Optics** RhinoSystems, Inc.

Rhythmlink International, LLC Rinovum Women's Health, Inc. **RITM America** Robomedica, Inc. RODO Medical, Inc. RoundTable Healthcare Partners **ROX** Medical RxFunction, Inc. Saladax Biomedical, Inc. Sanofi SandBox Medical LLC Scientific Imaginetics SDRS LLC Second Sight Medical Products, Inc. Sensable Sequent Medical Inc. SI-BONE, Inc. Siemens Healthcare Sight Sciences Inc. SightLine Partners SIGNUS Medical, LLC Silere Medical Technology, Inc Silicon Valley Leadership Group Silver Bullet Therapeutics, Inc. Sirtex Medical Inc **Skyline Ventures** Small Bone Innovations, Inc. Smart Perfusion, LLC Smith and Nephew, Inc. **Smiths Medical** Soft Tissue Regeneration, Inc. **Solace Therapeutics** Solta Medical, Inc. Sonoma Orthopedics SonoSite, Inc. Soteira, Inc. Sotera Wireless SP Surgical SPE Medical Spectranetics SpectraScience, Inc SpherIngenics, Inc. **Spinal Kinetics** SpinalMotion, Inc. Spinal Modulation, Inc. Spine Wave, Inc.

SpineAlign Medical, Inc. Spinal Ventures, LLC Spineology Inc. Spiracur Inc. Spiration, Inc. SPIWay, LLC Split Rock Partners St. Jude Medical STD Med. Inc. SteriPack USA, Ltd Steris Corporation Stimwave Stout Medical Group Strada Consulting Streamline, Inc. Strohl Medical Stryker Sunshine Heart SunShine Medical LLC superDimension, Ltd. Surface Solutions Labs, Inc. SurgeOptix SurModics, Inc. SuturePro Technologies Svelte Medical Systems, Inc. Swan Valley Medical, Incorporated Synapse Biomedical, Inc. Synarc, Inc. Synecor, LLC Synergy Life Science Partners Sysdyne Corporation Tactile Systems Technology, Inc. Tandem Diabetes Target Discovery Targeson, Inc. Tarsus Medical Inc. TearScience. Inc. TEI Biosciences Inc. Tenaxis Medical, Inc. **Teratech Corporation** Tethys Bioscience, Inc. The Eclipse Group The Foundry The Innovation Factory The Vertical Group TheraTogs, Inc.

Therapeutic Resources, Inc. ThermalTherapeutic Systems, Inc. ThermoGenesis Corp. Therox THI, Inc. **Thoratec Corporation** Three Arch Partners ThreeWire Thubrikar Aortic Valve, Inc. **TIDI Products** Toshiba America Medical Systems, Inc. Tosoh Bioscience Inc. TranS1, Inc. **Transcend Medical** Transcorp Spine TransEnterix, Inc. Transonic Systems, Inc. TriVascular, Inc. Trillium Engineering Twin Star Medical TYRX, Inc. Ulthera UltiMed, Inc. Unilife medical solutions Urologix, Inc Uromedica, Inc. Uroplasty, Inc. Urovalve, Inc. USGI Medical, Inc. USHIFU, LLC Valeritas, Inc. Valley Ventures ValveXchange, Inc. Vascular Solutions, Inc.

Vector Resources Velico Medical, Inc. Velomedix, Inc. Ven-Tel Plastics Corporation Venous Health Ventus Medical, Inc. Veracyte Versant Ventures Vertos Medical Inc Vibrynt, Inc. VIDA Diagnostics Vidacare Viking Systems, Inc. VirtualScopics, Inc. Viscogliosi Bros., LLC VisionCare Ophthalmic Technologies Vital Images, Inc. Vital Therapies, Inc. Vital/Med Systems Corporation Vitalcor, Inc. Viveve Volcano Corp. Waters Corporation Welch Allyn Wescor White Pine Medical, Inc. Wilson Sonsini Goodrich & Rosati Woolfson Eye Institute Xlumena Zilico Limited Zimmer, Inc. Zoe Medical. Inc. ZOLL Zynex